

Sangam University

Internal Quality Assurance Cell (IQAC)

SU/IQAC/2026/01

22-09-2026

Circular

All members of the **Internal Quality Assurance Cell (IQAC)** are hereby informed that the **Meeting of IQAC for the Academic Session 2026–27, Odd Semester** is scheduled as per the following details:

Date: 30-09-2026

Time: 3:00 PM

Venue: Conference Hall

Chairperson: President

Agenda

1. **Welcome and Opening Remarks by the Chairperson**
2. **Confirmation of Previous Minutes and ATR**
 - Confirmation of previous meeting minutes.
 - Review of the Action Taken Report (ATR).
3. **Academic Planning and Implementation**
 - Compliance with the University Academic Calendar.
 - Implementation and documentation of IKS, Value Education, Multidisciplinary, Skill-Oriented and Online Certification Courses as per prescribed guidelines/NSQF.
 - School-level Academic Activity Calendar.
 - Preparation and maintenance of **OBE-based Curriculum Files**.
4. **New Programmes**
 - Proposal for introduction of new programmes.
 - Documentation as per the prescribed SOP.
5. **Faculty Development Plans**
 - Refresher and Orientation Programmes, including MMTC programmes.
 - Industrial Training and School-level Skill-Based FDPs.
 - Centralized FDPs on **OBE, PO–CO Mapping, CO Attainment and NAAC Documentation** under the new framework.
6. **Examination Reforms Based on OBE**
 - CO- and Bloom's Taxonomy-aligned question papers.
 - Question paper moderation.
 - CO–PO–PSO attainment and result analysis.
7. **Industry–Academia Collaboration**
 - Industry expert sessions School wise.
 - EDP and MDP Activities
 - Consultancy Projects
8. **Research and Collaboration**
 - Research publications and funded Research based projects.

- MoUs and collaborative activities.
- 9. **Student Development and Support**
 - Mentoring, life-skill and counseling sessions.
 - Systematic collection and documentation of Student Progression data and evidence for NAAC.
 - Extended Curricular Engagement and Community Engagement activities.
- 10. **NAAC Reaccreditation Preparation**
 - Reaccreditation under NAAC Binary/ MBGL framework
 - Criterion-wise committee activities and data validation.
 - Academic and Administrative Audits (AAA).
- 11. **Other Quality Initiatives**
 - Green Audit and Energy Audit.
 - Collaboration with NGOs/ Industries for SCR Activities
- 12. **Any Other Matter**
 - Any other item with the permission of the Chairperson.

All members are requested to attend the meeting and bring the **relevant data, reports, progress updates and supporting documents** related to their respective areas for review and further action.



Prof. Preeti Mehta
Director IQAC
Convener

SANGAM UNIVERSITY, BHILWARA

Internal Quality Assurance Cell (IQAC)

Meeting 30-09-2026

Schedule

S.No.	Time	Agenda Item	Responsible Person(s)
1	3:00-3:02 PM	SU Kulgeet	
2	3:02 -3:10PM	Welcome Note Agenda Presentation including: • Review of previous meeting minutes and Action Taken Report (ATRs)	Prof. Preeti Mehta (Director IQAC)
3	3:10 – 3:15 PM	Address by the Chairperson	Prof. Karunesh Saxena (President)
4	3:15 -3:25 PM	• Academic Planning and Implementation • New Programmes • School-wise Quality Initiatives for the Academic Year 2026-27	Deans
5	3:25 -3:30 PM	Faculty & Staff Development Plans	IQAC
6	3:30 -3:35 PM	Examination Reforms Based on OBE	COE
7	3:35 -3:40 PM	Placement Initiatives and Industry–Academia Collaboration	T&P Cell
8	3:40-3:45 PM	Research and Collaboration	Research & Development Cell
9	3:45 – 3:50 PM	• Student Development and Support • Skill Development and Entrepreneurship Promotion Initiatives	DSW CESD
10	3:50 -4:00 PM	NAAC Reaccreditation Preparation	President, Registrar External Experts IQAC
11	4:00 -4:05 PM	• Other Quality Initiatives • Green Audit and Energy Audit. • Collaboration with NGOs/ Industries for SCR Activities	
12	4:05 -4:10 PM	Observations and Suggestions by External Industry Experts	Mr. Gaurav Chaudhary
13	4:10- 4:15 PM	Observations and Suggestions by External Experts	Prof. R.S. Rai
14	4:15 -4:20 PM	Observations and Suggestions by Registrar	Dr. Alok Kumar
15	4:20 -4:25 PM	Concluding Remark by Chairperson	Prof. Karunesh Saxena (President)
16	4:25 PM	Vote of Thanks	Dr. Deepak Kabra (Dy. Director IQAC)

SANGAM UNIVERSITY INTERNAL QUALITY ASSURANCE CELL (IQAC)

MINUTES OF THE IQAC MEETING

Academic Session: 2026–2027

Date: 30 September 2026

Time: 3:00 PM – 4:30 PM

Venue: Conference Hall, Sangam University

Mode: Hybrid (physical and online participation)

The meeting was chaired by **Prof. Karunesh Saxena, President, Sangam University**. The meeting was attended by the Registrar, Director IQAC, Deans of Schools, Heads of Departments, Directors, and representatives of various University cells.

The distinguished external experts included:

1. **Prof. R. S. Rai** – Director, Centre for Distance and Online Education and Head, IQAC, Bennett University (online).
2. **Mr. Gaurav Choudhary** – Vice President, Sangam India Limited (Industry Expert).

The meeting commenced with the Sangam Kulgeet, followed by a welcome address by the IQAC Director: Prof. (Dr.) Preeti Mehta.

1. Welcome Address and Objectives of the Meeting

The Director, IQAC, welcomed the Chairperson, external experts, Registrar, Deans, Directors, Heads, and IQAC members. The meeting was convened to review the University's quality initiatives and the Action Taken Report (ATR) for the previous academic session, assess institutional preparedness for accreditation and rankings, review academic and administrative audits, and formulate strategic quality initiatives for the Academic Session 2026–2027.

2. Agenda-wise Proceedings and Deliberations

Agenda 1: Confirmation of Previous Minutes and Review of the Action Taken Report for AY 2025–2026

The Director, IQAC, presented the progress made against the quality initiatives undertaken during the previous academic session. NIRF applications were submitted for the University and three Schools, while institutional data relating to DigiLocker, ABC, and APAAR IDs were updated. Preparations for NAAC reaccreditation were initiated through data compilation, verification, and School-level coordination. SOPs were introduced for standardized documentation and curriculum development aligned with NEP 2020, NHEQF, and NCeF. Stakeholder feedback, Student Satisfaction Survey reports, and Action Taken Reports were reviewed, supported by an ERP-based student feedback mechanism.

The Chairperson appreciated the progress made and emphasized the importance of sustaining quality improvements through systematic implementation and reliable documentation.

Agenda 2: Review of Academic Audit, Administrative Audit, and Laboratory Verification

The Director, IQAC, reviewed the outcomes of internal academic and administrative audits and laboratory verification conducted in 2025. Action Taken Reports were received, and standardized formats were introduced to ensure uniform documentation. School-level IQAC committees were established to monitor corrective measures. Result-analysis reports were shared with Deans to support academic improvement. FDPs and ADPs

strengthened staff capabilities, while the proposal for a Central Instrumentation Laboratory remained under consideration.

The meeting emphasized that audit findings should lead to measurable corrective actions and continuous improvement rather than merely fulfil documentation requirements.

Agenda 3: Faculty and Staff Capacity Building

The meeting reviewed key capacity-building initiatives, including a national workshop on Intellectual Property Rights, an Administrative Development Programme on e-office management, and FDPs on research culture, OBE practices for NAAC Binary Accreditation, and OBE-based question-paper preparation. These programmes aimed to enhance research awareness, academic quality, documentation practices, and professional competencies among faculty and administrative staff.

The Chairperson appreciated IQAC for these initiatives and encouraged further training in OBE implementation, research ethics, ethical use of Artificial Intelligence (AI), and institutional quality management.

Agenda 4: Research, Innovation, and Development

The meeting reviewed the University's research performance and associated initiatives. The Chairperson emphasized the importance of strengthening research support, considering enhanced seed funding for research scholars, maintaining research ethics, and continuing the University's efforts to improve research quality and visibility.

The meeting also acknowledged the University's AI-related research policy initiatives and the need to strengthen ethical research and publication practices.

Agenda 5: Training, Placement, and Industry–Academia Collaboration

The Chairperson appreciated the efforts of the Training and Placement Cell and emphasized that placement-related activities, outcomes, and processes should be systematically documented.

The Chairperson further directed that **at least one interaction or lecture by an industry professional should be organized in each School during the academic session**, with the concerned Deans coordinating the activities. These engagements may include expert talks, interactive sessions, demonstrations, and practical exposure, according to the nature of the discipline.

The Chairperson also emphasized the need to revitalize existing MoUs and ensure their effective implementation through School-level ownership.

Agenda 6: Quality Initiatives and Action Plan for AY 2026–2027

The Director, IQAC, presented the proposed priorities for the academic session 2026–2027. The meeting discussed the following focus areas:

1. Implementation of NEP 2020 and curriculum enhancement.
2. Strengthening Outcome-Based Education and attainment calculations.
3. Accreditation and ranking preparedness.
4. Digital documentation and effective utilization of ERP.
5. Research, innovation, and industry collaboration.
6. Student development, mentoring, and support.
7. Green and sustainable campus practices.
8. Effective implementation of existing MoUs.
9. Faculty and staff capacity building.

The Chairperson requested all Deans, Directors, and Heads to develop School-level quality initiatives aligned with these institutional priorities and to ensure timely implementation, monitoring, and documentation.

3. Guidance and Recommendations of the Chairperson

The **Chairperson, Prof. Karunesh Saxena**, appreciated the efforts of the IQAC team and the progress made by the University in academic administration, research, examinations, and institutional quality enhancement.

The following directions and recommendations were highlighted:

- Strengthen preparedness for the University's next NAAC accreditation cycle and proceed under the applicable MBGL framework in accordance with the prescribed requirements.
- Explore the feasibility of obtaining relevant professional accreditation, including the PCI-QCI framework for Pharmacy, as applicable.
- Consider international accreditation opportunities to benchmark institutional processes against international quality standards.
- Strengthen CO–PO mapping, attainment calculation and integrate OBE into teaching and assessment.
- Align examination questions with COs and Bloom's Taxonomy.
- Use appropriate rubrics to assess projects, presentations, internships, and practical work.
- Systematically calculate and analyse CO and PO attainment for continuous improvement.
- Explore the integration of accreditation, ranking, Annual Quality Assurance Report (AQAR), and other institutional data with the existing ERP system.
- Examine suitable models of ERP-based quality-data management, including the practices followed by other universities.
- Consider increasing seed funding and other appropriate support for research scholars.
- Continue strengthening research ethics, publication quality, and research output.
- Explore opportunities for collaborative research and greater industry participation.
- Ensure at least one industry-professional interaction in each School during the academic session.
- Promote frequent visits to relevant industries, laboratories, heritage sites, courts, and other professional or field-based learning locations, according to the discipline.
- Revitalize existing MoUs and encourage practical learning opportunities through University–industry collaboration.
- Organize a faculty development programme on the ethical use of AI in teaching and research.
- Promote awareness of emerging AI applications and responsible technology use among students and faculty.
- Reinstate student representation in appropriate academic bodies, including Boards of Studies, in accordance with University regulations.
- Ensure nomination of eligible student representatives, including meritorious students from the preceding academic year.
- Strengthen participation in relevant online certification programmes and ensure systematic monitoring of enrolment, completion, and assessment.
- Increase student participation in Spoken Tutorial programmes and other relevant skill-development initiatives.
- Develop a suitable mechanism for reviewing backlog trends and planning academic support and remedial interventions.
- Strengthen green and environmental audit practices and pursue sustainability initiatives, including measures relating to resource efficiency and net-zero discharge, as appropriate.

The Chairperson also appreciated the reported research performance of the University and recommended appropriate recognition and communication of significant institutional achievements.

4. Presentations and Suggestions from Deans and University Functionaries

The Deans and representatives of the concerned Schools and administrative units shared updates and proposed initiatives for AY 2026–2027.

The deliberations emphasized strengthening OBE-based examinations, promoting AI learning across disciplines, and improving research facilities and laboratory infrastructure. The meeting also highlighted experiential learning through workshops, industrial visits, and expert interactions, alongside stronger research ethics, publication practices, and progress documentation. Compliance with prescribed SOPs for new programmes and certification courses, and systematic sharing of research infrastructure details with the R&D Cell, were also emphasized.

5. Observations and Recommendations of the External Academic Expert

Prof. R. S. Rai appreciated the University's initiatives in academic quality, research, and institutional development. He highlighted the reported growth in Scopus-indexed research output and the improvement in the University's h-index to 90, as presented during the meeting.

He offered the following recommendations:

- Strengthen systematic CO–PO mapping across academic programmes.
- Integrate CO–PO mapping with continuous assessment, end-semester examinations, projects, internships, and other assessment components.
- Use rubrics and Bloom's Taxonomy to support transparent assessment and meaningful attainment calculations.
- Explore the feasibility of obtaining international accreditation, including the UK-based QAA and the US-based WSCUC, subject to eligibility and institutional suitability.
- Continue strengthening institutional quality assurance and benchmarking practices.

The expert also offered to share his experience and guidance in relation to international accreditation and quality assurance.

The **Industry Expert, Mr. Gaurav Choudhary**, emphasized the importance of developing industry-oriented curricula that respond to present and emerging employment requirements. He highlighted the increasing role of data analytics, cloud technologies, AI, automation, and process-driven working methods in industry.

He recommended that the University:

- Strengthen industry-led curriculum development and periodic curriculum review.
- Integrate emerging technologies and relevant digital skills into teaching and learning.
- Promote practical exposure through internships, industry interactions, live projects, and industrial visits.
- Develop students' ability to use data and digital tools responsibly and effectively.
- Strengthen collaboration between academic Schools and industry partners.

The **Registrar Dr. Alok Kumar** shared updates concerning compliance and programme-development matters and highlighted the need to examine appropriate ERP and data-management solutions. The concerned authorities were encouraged to continue follow-up on pending regulatory requirements and institutional initiatives.

6. Concluding Remarks of the Chairperson

In his concluding remarks, the Chairperson appreciated the participation and constructive suggestions of the external experts, Registrar, Director IQAC, Deans, and other members.

He reiterated that quality enhancement must be a continuous institutional process supported by evidence, effective implementation, accountability, and measurable outcomes.

The Chairperson further emphasized student participation in academic processes, stronger use of digital learning and certification platforms, industry engagement, research development, and environmental sustainability as important areas for continued institutional progress.

7. . Vote of Thanks

The meeting concluded with a formal vote of thanks by the Dy. Director IQAC Dr. Deepak Kabra. The IQAC team acknowledged the valuable guidance and suggestions received during the meeting and reiterated its commitment to coordinating the implementation of quality initiatives and monitoring institutional progress during the Academic Session 2026–2027.

The meeting concluded with a collective commitment to continuous quality enhancement, accreditation preparedness, academic excellence, research development, and effective institutional governance.



Prof. (Dr.) Preeti Mehta
Director IQAC

Attendance

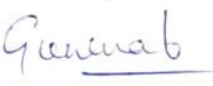
Sangam University, Bhilwara
Internal Quality Assurance Cell

Meeting Attendance

Date: 30-09-2026

Venue: Conference Hall

Time: 3:00 PM - 4:00 PM

1. Prof. (Dr.) Karunesh Saxena (Head of the Institution, Chairperson)	
2. Dr. Alok Kumar (Registrar)	
3. Prof. (Dr.) Preeti Mehta (Director, IQAC), Convener	
4. Prof. (Dr.) Rajeev Mehta (Dean SOLS)	
5. Prof. Dr. Archana Agrawal (Dean, Research & Development Cell)	
6. Prof. (Dr.) Vibhor Paliwal (Dean, SOMS)	
7. Prof. (Dr.) Vikas Somani (Dean, SOET)	
8. Prof. (Dr.) Rajkumar Chaturvedi (Dean SOAH)	
9. Prof. (Dr.) Praveen Soni (Dean, SOAH)	For my.
10. Prof. (Dr.) Gunmala Guglia (Dean, SOBAS)	
11. Prof. (Dr.) Lokesh Tripathi (Dean, DSW)	
12. Dr. J.K. Balyan (Dean, SOAST)	
13. Dr. Manoj Kumawat (Dy. Dean SOVS & Dy. Director CESD)	
14. Dr. Deepak Kabra (Dy. Director, IQAC)	
15. Dr. Jayant Sharma (Asst. Professor)	

Administrative Officials 1. Prof. (Dr.) Rakesh Bhandari , COI 2. Mr. Ayush Jain, CFAO 3. Dr. Anurag Sharma, Dy. Director TP	 
External Members 1. Prof. R.S. Rai, Director IQAC, Bennett University, Greater Noida 2. Industry: Mr. Gaurav Chaudhary, Vice President, Sangam India Ltd.	 

DR. JORANWAR SINGH

MANO KISHOR SHARMA
bhanshyam Teli

Joranjwar Singh
Manoj Kishor
Bhanshyam Teli

Photographs



